# Museum Redevelopment Project Update

Council Business Planning (Committee of the Whole)
Economic Development

Wednesday, April 19<sup>th</sup>, 2017 – 7:00 p.m. Council Chambers





### Outline

- Setting the stage for what is ahead!
- Project Progress & Accomplishments
  - Ongoing & Recent Site Activities
  - Interim Location Readiness
  - Schematic Design & Building Plans
  - Business Planning Deliverables into 2018
  - Project Scope, Time & Cost
- Questions



### Current Mission & Mandate for the Museum

#### **Statement of Purpose**

To preserve the history of the area through collections and research, and to interpret it to the community, recognizing the museum's responsibility as a source of education, research, recreation and human resources.

#### **Mandate**

The mandate of the museum as defined by the Letters Patent, January 16<sup>th</sup>, 1953, states the following as the museum's purpose and objectives:

- To establish and maintain an historical museum;
- To preserve the objects, archives and oral tradition of the past;
- To promote an interest in, and the study of, material culture;
- To receive, acquire and hold gifts, donations, legacies and devises; and
- To do all such other things as are incidental or conducive to the attainment of the above objectives.

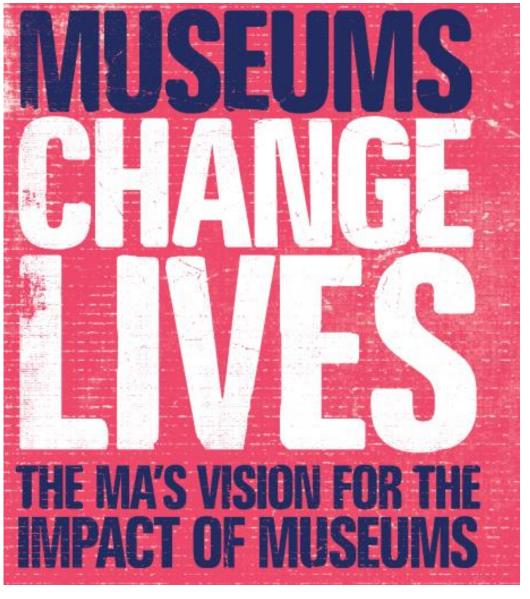
The museum, through the medium of the buildings and the collection, shows the progression of the Town of Lincoln, with particular attention to the Twenty Mile Creek area from early pioneer settlement to established communities.



# What's ahead, is exciting!

- Providing an integral connection to the past with a strong focus on being "about" the community, the Jordan Historical Museum of the Twenty has both shaped and inspired the present and is now evolving.
- There are limitless opportunities:
  - To build on the success of others; learn from their achievements and areas for improvement;
  - To think, plan and act as visionaries; moving beyond previous constraints;
  - To trail blaze what is achievable with courageous leadership; and
  - To build and leave a lasting and remarkable legacy for generations to come!
- Lincoln's new museum and cultural centre will serve to exist "about, for & with" the community in becoming a cultural gateway for the future!





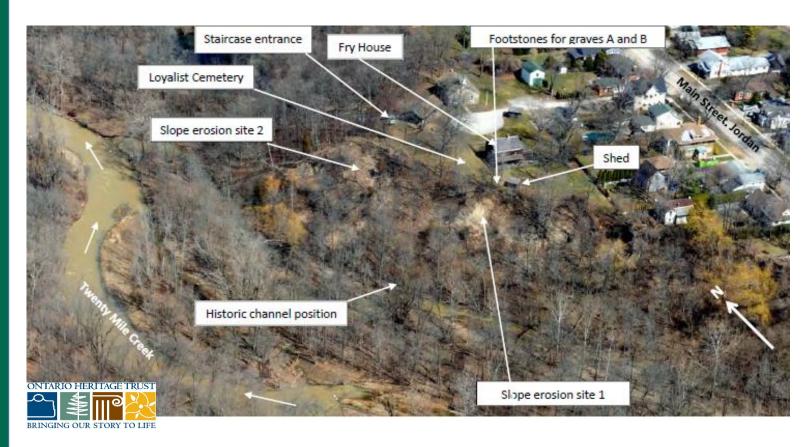
# The Museum Association's Principles of Museums Change Lives

- Every museum is different, but all can find ways of maximizing their social impact
- Everyone has the right to meaningful participation in the life and work of museums
- Audiences are creators as well as consumers of knowledge; their insights and expertise enrich and transform the museum experience for others
- Active public participation changes museums for the better
- Museums foster questioning, debate and critical thinking
- Good museums offer excellent experiences that meet public needs
- Effective museums engage with contemporary issues
- Social justice is at the heart of the impact of museums
- Museums are not neutral spaces
- Museums are rooted in places and contribute to local distinctiveness



Museums & Cultural Assets are the Fabric of Communities!

# **Ongoing & Recent Site Activities**



 Ellis Property Geotechnical & Slope Stability Assessment and Ontario Heritage Trust

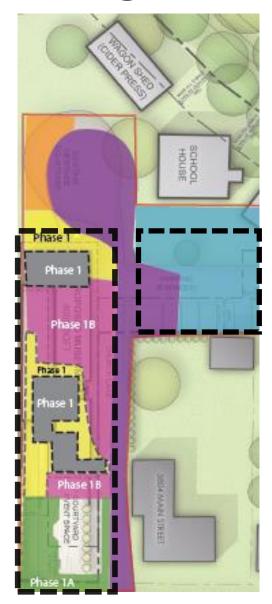


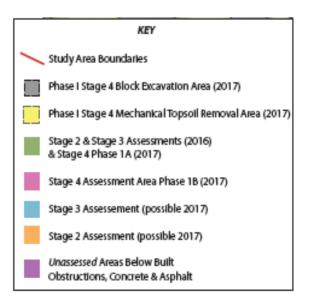
Heritage House Sale



# Archaeological Site Background

- Resulting from Stage 1-2 the property was designated as an archaeological site (AgGU-181)
- Fieldwork required on any/all areas of the site to be disturbed as part of the development - building site, parking, staging High Barn location, storm water management features etc.







# Building on 2016 Site Fieldwork



Investing in our Community

Future Home of:

Museum & Cultural Centre

www.lincoln.ca 905-563-8205

- 2017 Archaeological Assessment has resumed
- Early estimated completion is mid-June















## Interim Museum Site Readiness



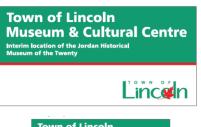
- Paint, carpet, cleaning and door renovations
- Furniture and museum appropriate lighting

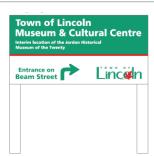




# Temporary Location Town of Lincoln Museum & Cultural Centre









- Interim location of the Jordan Historical Museum of the Twenty
- Communications & Directional Signage
- Opening Reception
- Alignment to International Museum Day Thursday, May 18<sup>th</sup> – 4:00p.m.











# **Expanded Cultural Programming & Exhibits**



- New and changing/rotating exhibits showcasing artifacts that have never before been displayed including the important ties to people, place & local distinctiveness
- Expanded Programming with direct linkages to the exhibits and educational artifacts



### Site Constraints & Limitations



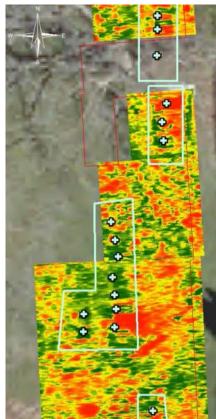




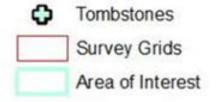
- Archaeological Site (AgGU-181)
- Ellis Property Slope Erosion & Stability Issues
- Results of Ground Penetrating Radar (GPR) Survey
  - (Niagara College Canada students & JJT Consulting







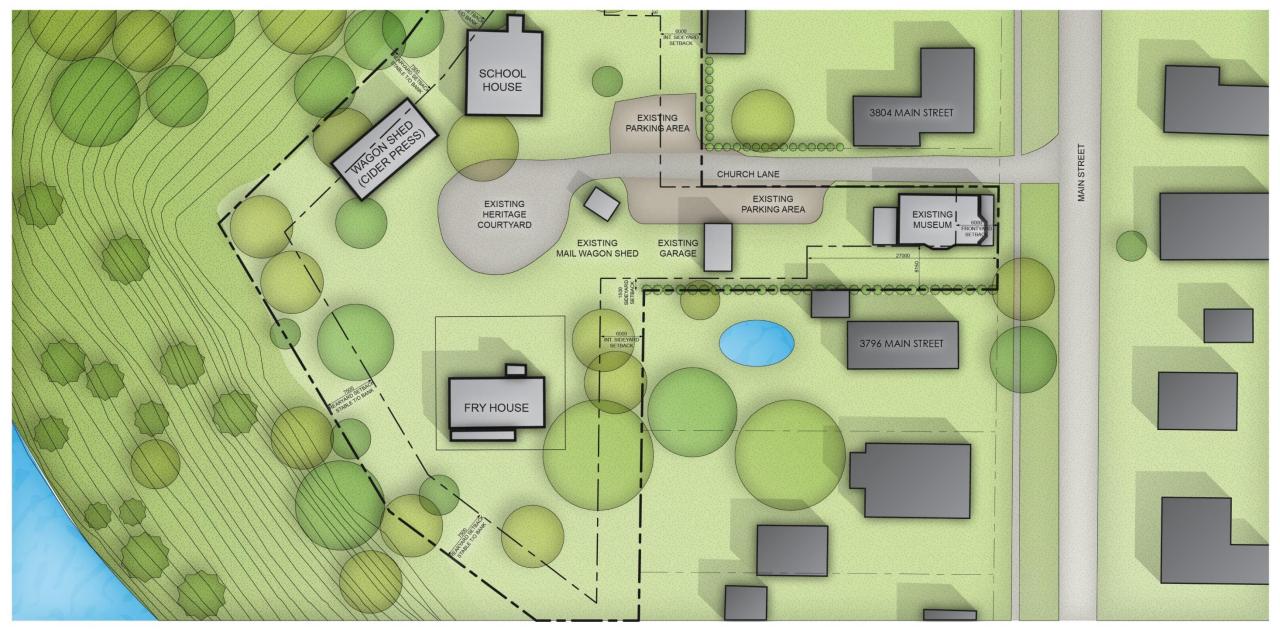






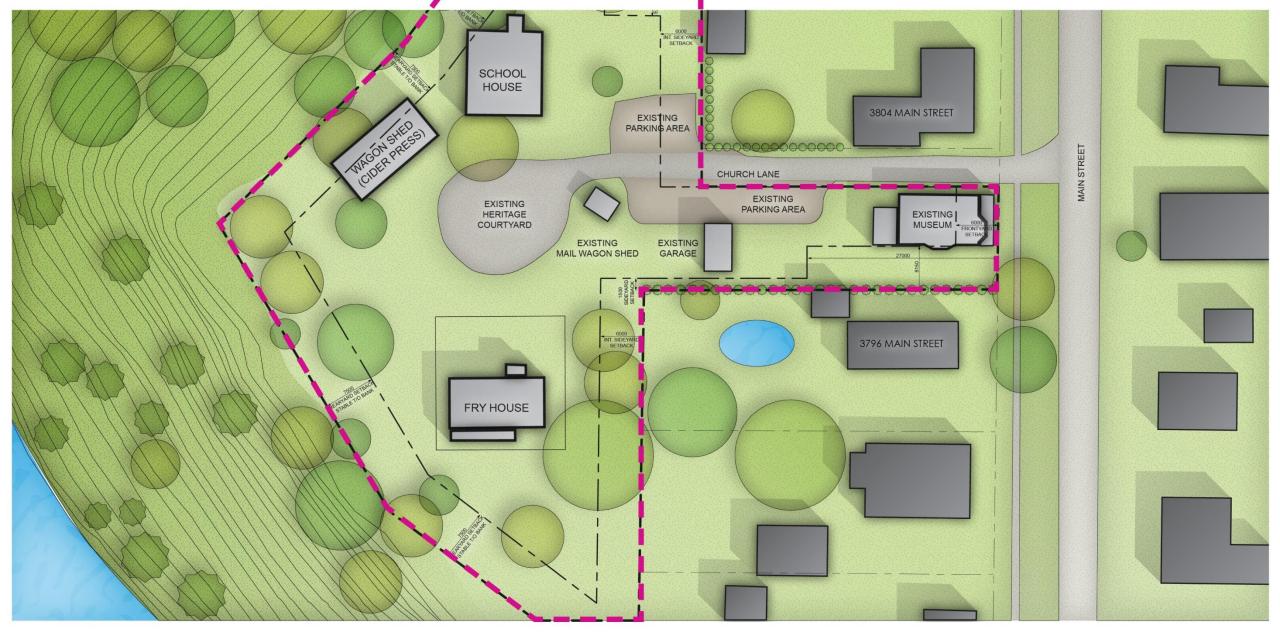






Existing / Site Plan





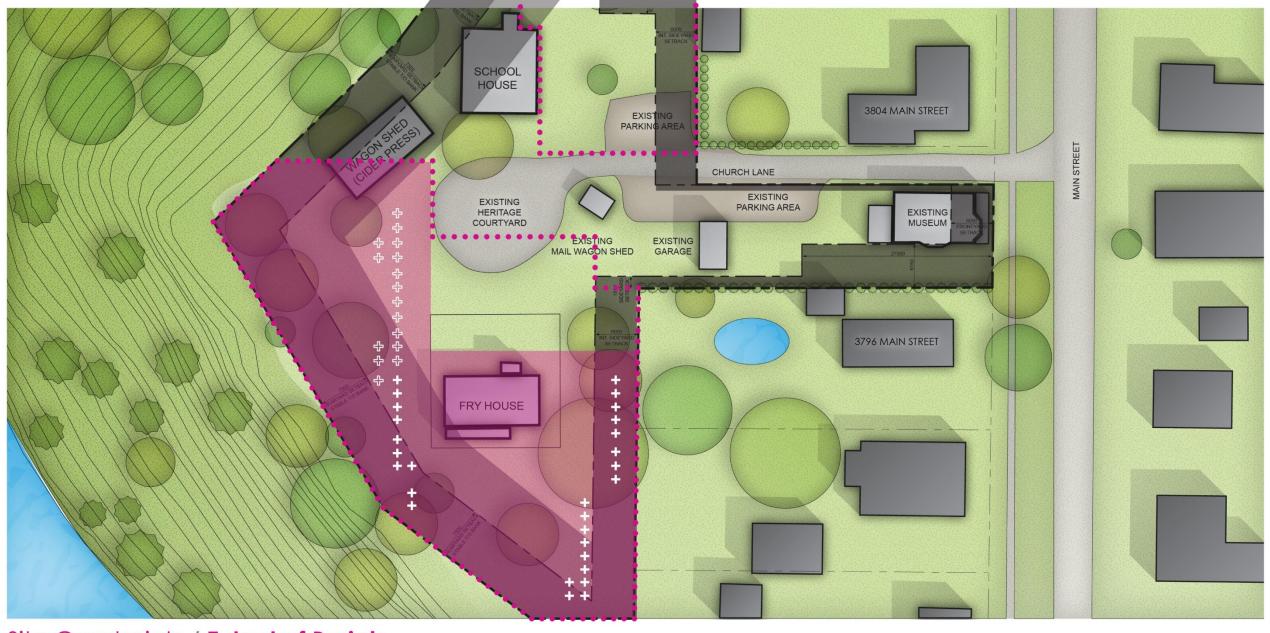
Site Constraints / Property Boundary





Site Constraints / Zoning + Slope Erosion (no new construction within 15m of Top of Slope)







(Ground Penetrating Radar Study/Niagara College Canada Students & JJT Consulting)





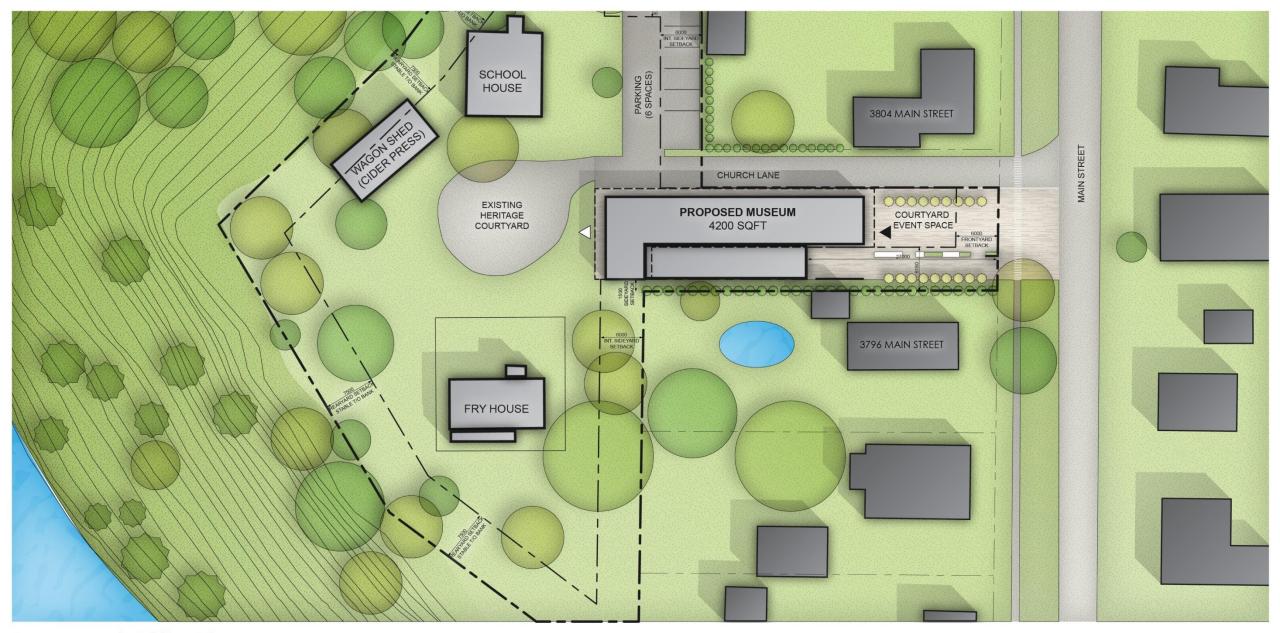






Site Opportunities / Acceptable Building Footprint





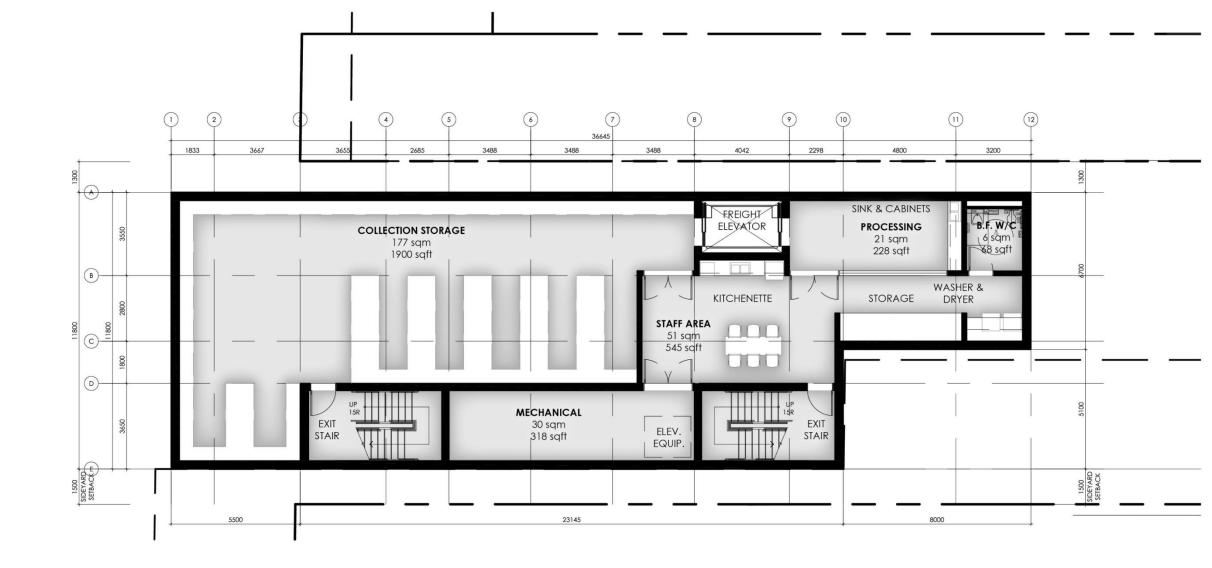
Proposed / Site Plan





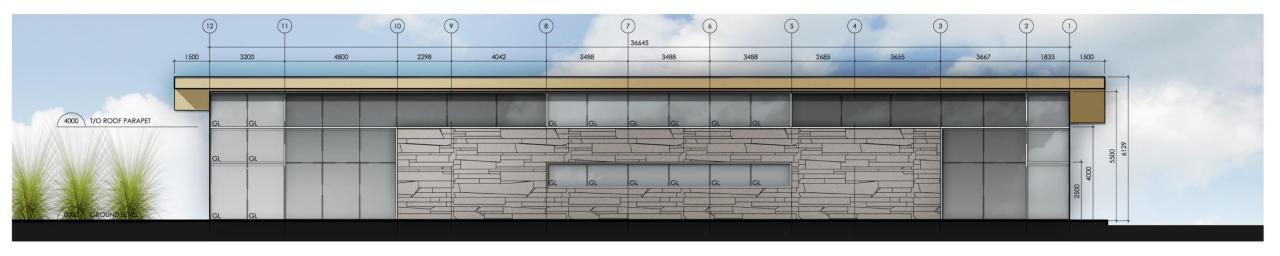
Proposed / Site Plan





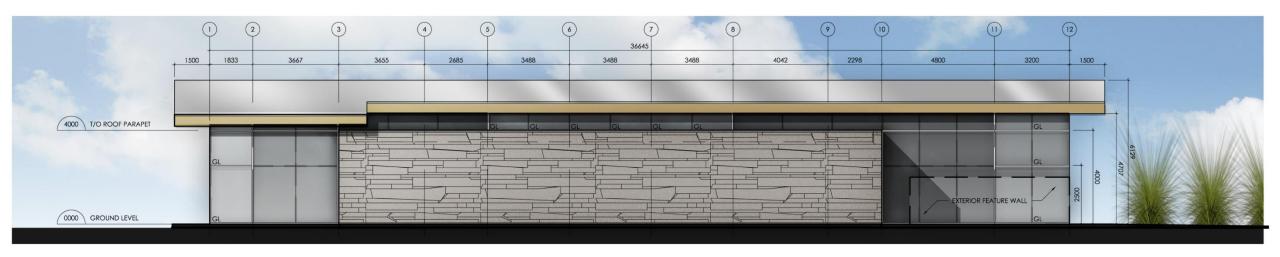






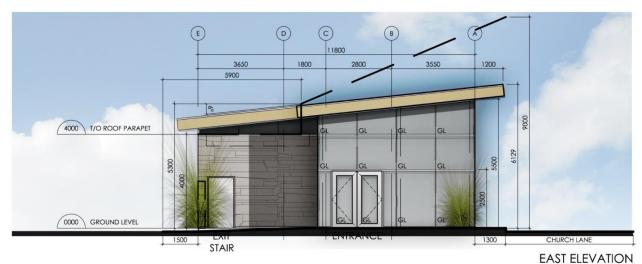
Proposed / North Elevation

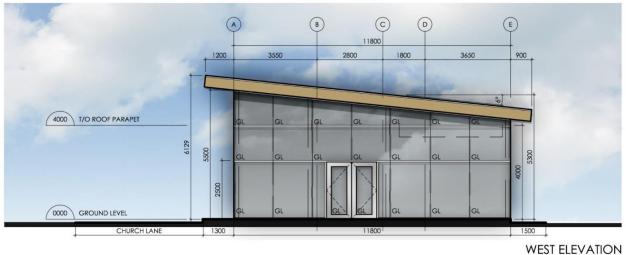




Proposed / South Elevation







Proposed / East & West Elevations

JORDAN HISTORICAL MUSEUM 2017.04.19





Proposed / Rendering / Front Perspective View





Proposed / Rendering / Rear Perspective View





Proposed / **Rendering** / Aerial View



# Business Planning Deliverables into 2018

Confirmed by +VG Architects & Reich+Petch Design International (March 1, 2017 Draft Business Plan)

#### **Governance & Community Heritage**

- Updated Mission, Policies, Procedures & Guidelines
- Development of a new Museum & Cultural Centre Board of Directors and appropriate committees (integration and work with JHMTVA)
- New and strengthened strategic alliances, relationships & partnerships
- Development of cross-promotional cultural events, partnerships and community programming

#### **Finance & Fiscal Responsibility**

- Innovative revenue generation opportunities including a plan for sustaining expanded business hours and delivering off-site school-based program
- Securing additional funding through new programming targeting after-school, March Break and summer camps
- Submission of new and additional capital and operational grant applications
- Ongoing and targeted fundraising campaigns
- Opportunities to secure grants



# Business Planning Deliverables into 2018

#### **Human Resources Management**

- Staff cross-training and development of a formal *Volunteer Engagement Program*
- Expanding the museum & cultural network provincially, nationally & globally to capitalize on the experiences
  of others

#### Research, Collections, Interpretation & Education

- Creation of manual, guides & online tutorials to increase effectiveness of performance
- Development of a museum & cultural centre Docent Program
- Expanding museum & cultural networks to create, maximize and realize new benefits through agency crosspromotion
- A comprehensive, complete and well-organized, managed and documented collection
- Expanding the current curriculum-based programming (The Strict but Nice 1908 School Day) beyond Grade 3
- Additional family-based programming, interactive & participatory exhibits



# **Project Scope**

### **Needs & Requirements**

- Development of a new and expanded museum and cultural centre to:
  - Celebrate the Town of Lincoln as the Heritage Gateway to the Region
  - Protect, store and display the museum collection
  - Support current and future needs
  - Ensure preservation of the historical buildings and existing museum site
  - Grow educational programming
  - Motivate and engage visitors by providing interactive and engaging experiences related to the existing collection
  - Attract and support new and or traveling and temporary exhibits
- Onsite Parking
- Open and outdoor public space



# **Project Schedule**

#### **Milestones**

- Closing of Jordan Historical Museum of the Twenty in Jordan End of April
- Schematic Design completed April 2017
- Interim Museum Location Opening May 2017
- Pre-Consultation Meeting (Site Plan Concept) May 2017
- Archaeological Fieldwork & Assessment June 2017
- Site Plan Approval Application June 2017
- Construction Documents Issued & Awarded Q3/Q4 2017
- Building Permit Application Q3
- Demolition & Site Clearing (building foundation) Q3 2017
- Construction Start Q4 2017
- Construction Completion Q4 2018



# **Project Financials**

### **Approved Project Budget:**

- Total Project Budget \$3,000,000
- Split this way:
  - \$2,250,000 (Construction Costs only as per 2015 Master Site Plan Update estimates)
  - Archaeological estimated to be upwards of \$860,000 (Report #SRC 15-51)

### Funding envelopes as identified to date:

- Town of Lincoln \$2,000,000
- Jordan Historical Museum of the Twenty Volunteer Association Donation \$1,000,000

### **Expenditures & commitments to date:**

- Approx. \$140,000 in site work (tree & garage removal, hydro relocation, Legal Site Survey, directional signage)
- Archaeological \$230,000 (2016 P.O.) Additional \$200,00 \$300,000 potentially based on findings
- +VG Architects fees ~ approximately \$250,000

#### Other considerations:

- Project Fundraising initiative to begin in the summer of 2017
- Seeking more grants will be ongoing



#### **Museums & Cultural Assets are the Fabric of Communities!**



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#museumschangelives T: 020 7566 7800 Thank you!





